

MAKE SURE YOUR VOTE COUNTS

Colorado state law dictates what constitutes a valid ballot in cooperative elections. Colorado law requires a signature on the mail ballot return envelope and the appropriate title, where applicable. Proxy voting is not permitted. This year, United Power has added electronic balloting to offer more convenience in the election process. Voting electronically is a secure method to cast your ballot and avoid delays in return mailing. Please follow these instructions carefully to ensure you submit a valid ballot and your co-op vote counts.

Voting Electronically

1. Login to your United Power online account via the website unitedpower.com or the United Power mobile app.
 - Don't have an online account? Register for full access to your account, and billing and payment information at www.unitedpower.com/myaccount.
2. Click "VOTE NOW" from the online account home screen.
3. Click "GO TO BALLOT" after reviewing the voting instructions.
4. Select one candidate in each district and click "GO TO BALLOT CONFIRMATION."
5. Review your completed ballot and click "CHANGE VOTES" to edit, or click "SUBMIT BALLOT" to complete your vote.
6. Your ballot is now complete. Enter your email address on this final confirmation screen to receive a confirmation email.



*Save Time -
Vote Online!*

**Scan the QR code,
login, and click
"Vote Now."**

Electronic balloting closes at noon on Tuesday, April 12, 2022.

Voting by Mail Ballot

1. Vote your mail ballot ensuring you have selected one candidate in each district.
2. Place your ballot in the yellow secret ballot envelope (optional).
3. Place your ballot in the white business reply envelope.
4. Sign the back of the business reply envelope. State law requires the member's signature for the ballot to be valid.
 - If you are an individual, you must sign your name; if you are with a company or representing a corporation, you must include your title. If the white return envelope is unsigned, your ballot will be considered invalid.
5. Mail your ballot postpaid via U.S. Mail.



*Sign Your
Ballot Envelope!*

**State law requires
a signature on the
white return envelope.**

**Mail ballots must arrive at the Survey & Ballot Systems
post office box by noon on Tuesday, April 12, 2022.**



Ballot Counting & Election Certification

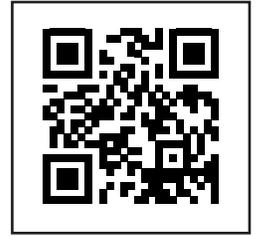
Survey & Ballot Systems, a reputable election organization and verification service, will tabulate all ballots. The Election and Credentials Committee, with the assistance of United Power's legal counsel, will oversee ballot and signature verification.

**UNITED
POWER**

Your Touchstone Energy® Cooperative 

Smart Account Access

United Power members can quickly and easily access their electric account online or from the United Power mobile app. Take control of your electricity use and manage your United Power account in one place. An online account lets you can access all of these account management resources:



- Pay Your Bill
- Enroll in Auto Pay
- View Billing History



- Daily Usage Charts
- Monitor Demand
- Energy Comparisons



- Billing Notifications
- Payment Alerts
- News & Announcements



- Report an Outage
- Contact Us
- Ask a Question



- Go Paperless
- Store Payment Methods
- Update Personal Info



Don't have an online account? Register at www.unitedpower.com/myaccount.

Access your United Power online account anytime at www.unitedpower.com/myaccount. Download the free United Power mobile app from the Apple and Google Play Stores.

Signing Your Ballot

When signing your ballot envelope, please follow these instructions carefully:

- **If the membership is owned by a person**, that person should sign his or her name on the signature line as it appears on the mailing label.
- **If the membership is owned jointly/by two or more persons**, only one of the joint owners needs to sign.
- **If the membership is owned by a corporation, partnership, or other legal entity, including the estate of a deceased person**, the person signing must place his or her signature on the signature line and indicate his or her title or lawful representative capacity on the title line. For example:
 - a person signing for a partnership should sign "John Doe" on the signature line and "*Partner*" on the title line.
 - a person signing for a corporation should sign "John Doe" on the signature line and "*President*" (or other office) on the title line;
 - a person signing for a trade name should sign "John Doe" on the signature line, and "*Owner*" on the title line;
 - if the member is deceased, the personal representative of the estate should sign his or her name on the signature line, and state "*Jane Doe, Personal Representative of the estate of John Doe,*" on the title line;
 - if a person is unable to write a signature, his or her mark will be accepted if a witness is present and signs "*John Doe is unable to sign, but made his or her mark as his or her intended signature in my presence. Jane Doe, witness.*"



For More Information or Assistance

Contact United Power at 303-637-1300 or visit www.unitedpower.com/annual-meeting.

ANNUAL MEETING & DIRECTOR ELECTION

WEDNESDAY | APRIL 13, 2022



Hybrid ANNUAL MEETING

Every year in the spring, United Power hosts its Annual Meeting of Members to conduct the business of the cooperative, provide an annual update, and certify the results of the annual director election. We are pleased to announce that the Annual Meeting will be a hybrid event for 2022. We invite our members to participate online or attend in person for the first time in two years.

We have much to celebrate, so please join us in reviewing our 2021 accomplishments and discussing what is next for your electric cooperative. Participating members will receive an attendance gift and an entry into the door prize drawing. Door prizes include electric lawn tools, gift cards, and bill credits, to name a few.

Join us In Person or Online

WEDNESDAY, APRIL 13, 2022



IN PERSON MEETING*

Riverdale Regional Park & Fairgrounds
9755 Henderson Road, Brighton, CO 80601

4:30 p.m. - Registration & Dinner | 6:30 p.m. - Meeting**

** As a precaution, a boxed meal will be served rather than the traditional buffet dinner.



VIRTUAL MEETING

Visit our website on April 13 at 6:30 p.m. to view the livestream.
www.unitedpower.com/annual-meeting

*United Power is monitoring COVID restrictions, and if conditions do not permit in person events, the virtual format will still be available.



DIRECTOR ELECTION *Save Time & Vote Online!*

United Power members have a say in the leadership of their cooperative through the annual election of directors. This year, in addition to traditional mail ballots, United Power will offer electronic balloting to make voting as convenient as possible. Voting online through your United Power online account or via the United Power mobile app is the most efficient way to return your ballot by the deadline. Return your ballot via U.S. Mail or use the secure online portal to avoid potential postal service delays.

This ballot packet includes your mail ballot, statements from each candidate, and instructions for completing and returning your ballot.



www.unitedpower.com ▪ 303-637-1300

**UNITED
POWER**

Your Touchstone Energy® Cooperative 

DIRECTOR CANDIDATE PROFILES

2022 Director Candidates

There are three director seats up for election this year. One position in the East, South, and West districts is up for a three-year term. Be sure to read about each of the candidates before casting your ballot.

District E (East)

Steven "Steve" Douglas
Naptali A. Lucks
Elizabeth "Beth" A. Martin

District S (South)

Keith Alquist

District W (West)

Ursula J. Morgan

EAST DISTRICT

The following statements are those of the candidates and have not been altered or verified by United Power.



Steven "Steve" Douglas

I'm running for the United Power Board East District and would appreciate your vote. As an experienced Public Servant who has served on many professional boards and commissions, I am ready and prepared to lead with dedicated commitment to understanding and implementing ways to better serve the people of United Power. I would also bring diversity to the board as the first African American Director.

My wife and I have been proud members of the United Power Family for nearly 20 years. As a Councilman I was very actively engaged with United Power. That said, I already feel a strong connection and I understand how well United Power serves our community. Community and family mean a lot to me and I'm proud to say that I'm a family man, married with 5 awesome kids and 5 incredible grandkids!

Having served as a Councilman At-Large for the City of Commerce City for 2 terms, I know the importance of serving the public and working as a team-player. I promise to be a good steward for all of the members throughout United Power, both urban and rural.

As a United Power Board member, I will work to increase locally generated renewables. I will also seek different ways in which we can save on our energy costs by making solar, wind, hydro, and thermal energy affordable. Clean energy will be the heart and soul of our futures and I believe United Power should lead the way - always as an investment in the way we live as a community, both for today and for our future.

The future of energy is happening now and we need to take advantage of that fact. I believe the next energy solution will include super-capacitors which can support or replace substations giving communities a much needed new clean power supply which will also include relief during blackout conditions.

I would like to thank you for your support, and look forward to serving as your next United Power East District Director. Thanks again for your time!

STEVE DOUGLAS EXPERIENCE/QUALIFICATIONS FOR UNITED POWER DIRECTOR

- Commerce City Councilman At-Large 2011-2019
- Governor Appointment: RAQC (Regional Air Quality Council) 2019-2020
- E-470 Board Treasurer/Secretary 2015-2019, Alternate 2011-2015
- King Soopers 1977-Present, UFCW Local #7 Union Member 44 years
- Arapahoe Community College Undergraduate, Accounting, Business Management and Economics 1983-1984
- National League of Cities Diamond Cum Laude Leadership Regent 2011-2019
- Colorado Municipal League Policy Committee 2011-2019
- Prairie View High School of Business Board 2017-Present
- Numerous Community Service Awards, currently actively involved in several community organizations including Landing Place Church, Commerce City
- Active NAACP Member and Democratic African American Initiative

EAST DISTRICT

The following statements are those of the candidates and have not been altered or verified by United Power.



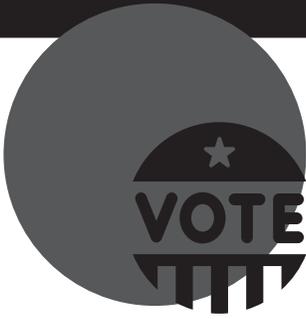
Naptali A. Lucks

Hi, my name is Naptali Lucks. I have been a Colorado resident for almost 20 years, living in many parts of the metropolitan area over the years. I have a master's degree in counseling, bringing years of experience in human behavior and understanding, as well as vast interpersonal skills developed by an array of challenging situations. I was the executive director of Street's Hope, a residential rehabilitation program for victims of human trafficking. I have been a caregiver, a teammate, mother, leader, a pacesetter, a businesswoman, and currently a real estate agent for EXIT Realty Cherry Creek.

My daughter's and I have enjoyed being a part of the community here in Brighton the past several years and may be observed frequently in the community enjoying the outdoors.

I approach this position for a director position with United Power as a community member who recognizes our communal interconnectedness and needs to further advance our technological scope for providing energy to the community. I have been very proud of the leadership's choices of United Power to leave dysfunctional associations and choose what is in the greater good of not only the members but what is most effective for the survival of our planet. Maintaining an environment that is conducive to human habitation by choosing energy methods that consider all relevant factors rather than the acquisition of wealth by a few. With my passion for sustaining a healthy planet, I decided that complaining about what is going on would not improve the situation, and to make an impact I needed to do something. Therefore, I am running for this position as a well-educated, insightful innovator who intends to help improve our quality of life by participating on the board of directors.

United Power is an important business that greatly impacts the world, and I am willing to learn and expand in any way necessary to help the global success of this business. As a director I would advocate for the members and work to maintain ethical business practices that are effective and fair to all. I bring spirit, passion and a new unique and diverse perspective that will make me and excellent co-collaborator to the team. I see it as an honor to serve our community by being on the board of directors.



Please vote for one candidate in each director district.

United Power directors serve in geographic districts, but they are elected on an at-large basis. You should select one candidate in each district, regardless of your district.

EAST DISTRICT

The following statements are those of the candidates and have not been altered or verified by United Power.



Elizabeth "Beth" A. Martin

Beth Martin is a licensed real estate broker and owner of Red Shoes Real Estate Company. She earned her bachelor's degree from the University of Colorado, Boulder. She received her real estate education from Jones Real Estate College and holds many advanced designations. As a Director she has earned certificates as a Credentialed Cooperative Director, Board Leadership designation and is one of the very few in the nation to receive the new "Gold" designation from the National Rural Electric Cooperative Association.

Martin is a member of the National, Colorado and Women's Association of Realtors. She served as Mayor Pro-Tem (1988-1990), and Finance and Administration Officer from 1988-1990 for the Town of Hudson. She is past President and a Director of Brighton Kiwanis, past Director and Secretary of Kidz Quiltz and a Director and founding member of the Hudson Harvest Festival. As a United Power Director she has served in every officer position since 2011 and currently serves as Vice-Chairman. She also represents the cooperative at Basin Electric Power Cooperative and the National Rural Electric Cooperative Association meetings.

I celebrate electric cooperatives' unique business model and feel so fortunate to be served by a local, truly "not for profit", member-owned cooperative giving us a voice and a vote. As one of the eleven "Regulators" I am committed to safe, reliable power at the lowest possible cost utilizing a reliable base power and a diversity of renewable options. By using sound judgement, vigilance, commitment and remaining informed and engaged – I will do my utmost to ensure United Power serves her members while being the best steward of our resources (both human and energy) at an affordable cost.

BethMartin@BethsRedShoes.com

SOUTH DISTRICT

The following statements are those of the candidates and have not been altered or verified by United Power.



Keith Alquist

Hi, I'm Keith Alquist and I am currently one of your directors from the South District. I have represented all of the members of United Power for the last four and a half years and I want to continue to represent you for this next term. These are exciting and challenging times but the electric distribution business is a serious business. Our expanding communities require and demand safe and reliable service at affordable rates. I ask for your support and vote to continue representing you, our member owners, for this next term.

I have attended every board meeting and regulatory meeting and I have put all of my energy into fulfilling my responsibility as a director to do my duty to represent you in the governance of United Power.

Recently, I completed my training in the Director Gold Program. I firmly believe in learning and keeping up-to-date in the electric distribution business. I previously completed the 15 training courses required for the Credentialed Cooperative Director Program and the Board Leadership Program.

I am a member of the National Society of Accountants for Cooperatives and have been so for 30 years. I have used this experience to be an active member on the board audit committee and I am currently the Board Treasurer.

My wife, Julie, and I have lived in Brighton for over 29 years and we raised our four children here. Previous to being semi-retired, I was the Vice President and CFO of American Pride Co-op for 20 years until it was merged into Agfinity Inc in 2012. I am an active member of the Rotary Club of Brighton and am involved in a number of projects helping the community. My favorite projects are the dictionary project for 900 third grade students and the U.S. Constitution project for almost 900 fifth grade students in Brighton and Henderson.

Many changes have been completed in the last few years which are positioning United Power to continue to serve its members to the highest level possible. AMI meters, solar farms, residential solar, net metering, electric vehicle charging stations and the Tesla battery project for peak shaving to help save members money are all great projects.

The world of generation is changing from carbon based to more renewable sources like solar, wind and hydro. So we must keep ahead of governmental mandates and keep up-to-date in using the changes in technology to best serve you, our member owners.

I want United Power to continue to be a strong and nationally respected leader among electric distribution cooperatives.

I respectfully ask for your vote.

Remember, it's all about your power.



New This Year!

Save Time - Vote Online

Vote online where you pay your bills and view energy usage.
Not registered? Visit www.unitedpower.com to get started.

WEST DISTRICT

The following statements are those of the candidates and have not been altered or verified by United Power.



Ursula J. Morgan

Ursula J. Morgan is running for re-election to United Power's Board of Directors representing the West District. She has been a member of United Power since 1995. At United Power, Morgan is currently serving as Chairman. In the past, she has served as Vice Chairman, Treasurer, and the Assistant Secretary-Assistant Treasurer. Morgan is a wife and mother of two who has worked as a real estate appraiser and in e-commerce. She attended the University of Northern Colorado, completed the National Rural Electric Cooperative Association's Director Gold Program, Board Leadership Program, and the Credentialed Cooperative Director Training Program. Morgan has also completed the Elected Officials' Training, and the Advanced Training programs through the Colorado Municipal League. She is a volunteer for The Children's Hospital Foundation, Make- A-Wish Foundation, and The Children's Miracle Network.

Morgan currently serves on United Power's Audit Committee. She also serves as the representative for United Power to the Cooperative Response Center Inc., the National Cooperative (Financial) Services Corporation, and the National Rural Telecommunications Council. She previously served as a representative for United Power at the National Information Solutions Cooperative.

Previously, Morgan served on the Board of Trustees for the Town of Mead (Mayor Pro Tem) and as a Planning and Zoning Commissioner. Morgan also served on the Board of Directors for the Denver Regional Council of Governments (DRCOG), as a Policy Setting Committee Member with the Colorado Municipal League, and on the Transportation and Air Quality Planning Councils for the Upper Front Range and North Front Range of Colorado.

"It is a privilege to serve as your Director. I am seeking re-election because I am committed to our co-op and our community. My priority is direct and open communication with you, our member-owners. My focus remains financially responsible production and distribution of reliable, safe, and affordable power. This includes maximizing existing generation sources as well as continuing to support the development of new technologies and environmentally sound resources. I hope to continue building your trust through accountability, fairness, and integrity. As always, I am available to respond to questions or concerns at ursula@ursulajmorgan.com, or you may call me directly at (303)709-4523."



Meet the Candidates

Members will have the opportunity to hear from each of the candidates vying to serve on the Board of Directors at one of our **Meet the Candidate Forums** held in March.

Four different forums will be held, and members are invited to attend any forum. In addition, the Meet the Candidate Forum on March 28 will be livestreamed for members to view remotely.

Candidates will be given a few minutes to speak and then participants will be able to ask questions from either format. Light refreshments will be served. RSVPs are not required.

Dates and locations are subject to change. Any changes to forum events will be posted at www.unitedpower.com.

TUESDAY, MARCH 22, 2022 | 7:30 A.M.

Coal Creek Canyon Community Center
3158 Highway 72, Golden, CO 80403

MONDAY, MARCH 28, 2022 | 6:30 P.M.

Riverdale Regional Park & Fairgrounds
Rendezvous Room (In the Waymire Dome)
9755 Henderson Road, Brighton, CO 80601

Hybrid Event Livestream at www.unitedpower.com

WEDNESDAY, MARCH 30, 2022 | 7:30 A.M.

Fort Lupton Recreation Center
Multi-Purpose Room 3
203 S. Harrison Ave., Fort Lupton, CO 80621

THURSDAY, MARCH 31, 2022 | 6:30 P.M.

United Power | Carbon Valley Service Center
9586 E I-25 Frontage Road, Longmont, CO 80504